

QUEBEC PORT AUTHORITY _ NOTICE OF DECISION _ IAMP, LEVEL 2	
IAMP File Number	IAMP-0801
Date of Decision	2026-10-02

1. Preamble and Legal Basis

Purpose and Applicable Framework. This Notice of Decision sets forth the decision of the Québec Port Authority (“QPA”), acting as a federal authority, regarding a “project” within the meaning of section 81 of the *Impact Assessment Act*, S.C. 2019, ch. 28, s. 1 (“IAA Act”), carried out in whole or in part on federal land. It is issued following the Impact Assessment and Mitigation Process (“IAMP”), in accordance with the QPA’s IAMP Framework Policy and Procedure, for a project classified as Level 2.

Decision Required. In exercising its powers, the QPA must comply with section 82 of the IAA and may not carry out the project, exercise any power or perform any duty or function that would permit the project to be carried out, in whole or in part, or provide financial assistance for the purpose of enabling the project to be carried out, unless it determines that the project is not likely to cause significant adverse environmental effects or the applicable conditions set out in the IAA are otherwise met.

Factors Considered and Publication. In making its decision, the QPA takes into account the relevant factors set out in section 84 of the IAA, may seek the expert opinion referred to in section 85 of the IAA, and complies with the public notice requirements of section 86 of the IAA, including the prior posting of its intent and, no earlier than thirty days after such posting, the posting of the Notice of Decision and the mitigation measures taken into account.

Disclaimer. This Notice of Decision does not replace any permit, approval, license, consent, consultation, or other applicable requirement under any law, regulation, Indigenous right recognized and affirmed by section 35 of the *Constitution Act, 1982*, agreement, lease, or QPA directive.

2. Project Identification

Project Initiator	Parrish & Heimbecker, LTD 1400–201 Portage Avenue, Winnipeg, MB, Canada R3B 3K6
Project Title	Grain Terminal Optimization
Project Number	PEAI-0801
Location	Port of Québec, Anse au Foulon sector
Summary Description	Having acquired the grain terminal in May 2025, Parrish & Heimbecker Limited (P&H) aims to strengthen its presence at the Port of Québec, a strategic location accessible year-round for exporting grain to Atlantic markets and further diversifying Canada’s trading partners. The project involves optimizing the existing grain terminal by adding two silos to the current facility. This expansion will increase storage capacity, helping P&H maintain efficient operations and support export growth.



3. QPA Decision

Check only one option:

☒ The QPA decides, pursuant to paragraph 82(a) of the IAA, that the implementation of the project, taking into account the mitigation measures and additional conditions set forth in this notice of decision, is not likely to result in significant adverse environmental effects.

☐ The QPA cannot authorize the project in its current form, as it cannot conclude that there will be no significant adverse environmental effects within the meaning of Section 82 of the IAA.

☐ The decision is deferred until the following information, studies, consultations, or commitments are received and satisfactorily reviewed: n/a

4. Summary Reasons for the Decision

Based on the findings of the Project's Environmental Impact Study, dated August 25, 2026 which confirm that the negative environmental effects are not considered significant within the meaning of the IAA, and taking into account the relevant cumulative effects, the anticipated effectiveness of mitigation measures, the comments received, and Indigenous knowledge provided, where applicable, the QPA concludes that: the project is authorized, subject to compliance with and implementation of the applicable conditions, commitments, and mitigation measures of this notice of decision.

5. Applicable Conditions, Commitments, and Mitigation Measures

5.1 Project Implementation and Modification

The project proponent must carry out the Project in accordance with the description, plans, methods, schedule, and other documents expressly referred to in this Notice of Decision. Any modification that could alter the nature, scope, location, methods, schedule, or effects of the project must be submitted in writing to the QPA prior to its implementation, so that the QPA may determine whether a reassessment, an amendment to this notice of decision, or a new decision is required.

5.2 Mitigation Measures, Monitoring, and Environmental Follow-up

The Project Initiator must implement, at its own expense, all mitigation, monitoring, and follow-up measures identified in the Environmental Impact Assessment (EIA), the QPA Mitigation Measures Register, and the other decision-making documents listed below. These obligations must be incorporated by the Project Initiator, into contracts and communicated by the Project Initiator to all relevant contractors, subcontractors, agents, and occupants.

Without limitation, the measures set forth in the EIA that must be implemented are:

5.2.1. Air Quality

On-site traffic

- Water roads in use or apply a dust suppressant, as needed based on site conditions (construction and operation phases).
- Limit and monitor truck and machinery speeds on Port territory (construction and operation phases).

Air Quality and GHGs

- Turn off the vehicle and truck engines during prolonged stops on site (construction and operation phases).
- Limit engine idling for vehicles, equipment, and machinery (construction and operation phases).



- Monitor and ensure the effectiveness of emission control systems installed on equipment, machinery, and trucks (construction and operation phases).

Storage and Handling of Materials, Products, and Substances

- As needed, based on site conditions, spray water on emission sources and cover piles of stored materials or soil with protective tarps or apply dust suppressants (construction phase).
- Install covered conveyors on the two (2) new silos (operational phase) and ensure the effectiveness of the conveyors and filtration systems used to limit air emissions (operational phase).

5.2.2. Noise Levels**Noise from temporary construction equipment**

- Ensure that generators or other noise sources are oriented toward the site rather than toward the neighborhood, etc. (construction phase).
- If equipment is equipped with mufflers, ensure they are in good working order.

Impact noise from vehicles

- When delivering materials or equipment, place them gently on the ground rather than dropping them to minimize impact noise (construction phase).
- Avoid unnecessary slamming of truck dump body panels (construction phase).

General and Specific Vehicle Noises

- Limit the use of engine brakes on the construction site and on access roads to the site, except where required for safety reasons (construction phase).
- Limit truck engine idling (construction and operation phases).
- Require the use of variable-intensity (white noise) backup alarms on all mobile equipment and vehicles.
- Ensure that vehicles and machinery equipped with mufflers are maintained in good working order (construction and operation phases).

General Construction Noise

- Follow MELCCFP guidelines regarding noise levels from industrial construction sites when the contractor of the Project Initiator is unable to carry out all work while meeting the applicable noise targets.
- For Phase 1 of the work, schedule the work to minimize the actual daily duration of pile driving (target of 4 hours per day).
- During Phase 1 of the work, minimize, to the extent possible, the time spent working in the western portion of the construction site, as this area is the least shielded by the existing silos.
- For Phase 2 of the work, schedule activities to limit the duration of concrete pouring during the workday, with a target of 5 hours per day if possible.
- Comply with the working hours stipulated by the QPA for construction work. Unless otherwise specified by the QPA, construction work must be carried out between 7:00 a.m. and 7:00 p.m., Monday through Friday. Work on weekends and statutory holidays should be avoided. If work outside these hours is necessary, contact the QPA (construction phase).

Communication

- Notify nearby residents in advance of pile-driving activities and scheduled 10-hour concrete pouring days (construction phase).
- Submit relevant information regarding the work to the QPA on a weekly basis. This information will be included in a weekly operations notice sent to residents near the site.



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- Remind the public of the available reporting channels and ensure that all reports are addressed thoroughly and promptly (construction and operation phases).
- Inform and educate workers and employees about the importance of minimizing noise emissions and take appropriate action in cases of excessive noise (construction and operation phases).

5.2.3. Night Sky Quality

Temporary lighting, construction phase

- Plan work activities to minimize the risk of work extending into the evening or nighttime hours.
- Strategically position and orient temporary lighting equipment toward the areas requiring illumination to minimize light spill into surrounding residential and recreational areas and toward the sky.

Permanent lighting, operational phase

- Implement the recommendations from the Tetra Tech 2026 photometric simulation report (see Appendix B of the EIA report) to minimize the impact of the project's lighting within the site.

5.2.4. Transportation Safety and Traffic

Transportation Planning and Safety

- Prepare and enforce an off-site transportation and traffic plan for the construction period to promote safe and efficient coexistence among road users (construction phase). The plan must specify vehicle routes, including areas where heavy vehicle traffic is restricted.
- The Project Initiator must ensure that the Contractor ensures the safety of workers moving within the construction site and port area by establishing, maintaining, and clearly marking safe pedestrian corridors.
- Support the transportation and traffic management plan with appropriate roadway signage (construction phase).
- Regulate and monitor traffic and vehicle waiting areas within the construction zone (construction phase).

5.2.5 Visual Integration

Respect for the construction zone

- Regulate and monitor traffic, vehicle waiting areas, and temporary storage areas within the construction zone. If necessary, extend these measures to the port area (construction phase).

5.2.6. Soil Quality

Accidental leakage or spill of petroleum products or other hazardous materials

- Use the project as an opportunity to review and update the emergency response, including procedures to be followed in the event of a spill, and ensure that all workers and employees are familiar with the plan and know how to implement it (construction and operational phases).
- Continue inspection programs for storage areas and equipment (operational phase).
- Establish dedicated storage areas for petroleum products and hazardous materials, that are protected from the elements and vehicle impacts (construction phase).
- Ensure that machinery maintenance and refueling areas are located at least 30 m from the river, any other watercourse, or surface drain, and at least 15 m from any receiving body of water, such as a catchment basin, ditch, storm sewer, etc. (construction phase).
- Set up machinery washing areas, collect wash water, and manage it in accordance with regulations governing oily water (construction phase).



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- Ensure that the work area is equipped with emergency kits containing the necessary equipment to recover small and medium quantities of spilled products and that workers are aware of their location (construction and operation phases).
- Use a spill containment tray when refueling machinery (construction and operation phases).
- Inspect all equipment and machinery before each use to identify potential leaks or malfunctions (construction and operation phases).
- Collect all debris generated during construction activities (construction phase).

Contaminated Soil

- Comply with the provisions of the QPA's Soil Management Plan.
- If contaminated soil of concern cannot be removed from the site immediately, segregate it on an impermeable surface (tarpaulin or equivalent) at least 30 m from the river, any other watercourse, or a surface drain; collect samples for analysis; cover the soil with an impermeable membrane; and manage it in accordance with its level of contamination and applicable regulations (construction phase).
- As needed, sample and analyze any seepage water showing signs of contamination and manage it in accordance with applicable regulations (construction phase).

Concrete

- Establish designated areas for washing concrete mixers, collect the concrete-containing wash water in a leak-proof container, and ensure that the concrete mixer washing areas do not overflow and are covered prior to heavy rainfall (construction phase).
- Collect all concrete debris generated by the construction work (construction phase).

5.2.7. Recreational Activities

Safety Due to Vehicle Traffic

- Raise truck drivers' awareness of the presence of multi-use trail users near the construction site entrance.
- Raise truck drivers' awareness of the presence of users and the increased flow of vehicles entering and exiting the area around Samuel-De Champlain Promenade and its parking lot.
- Remove any debris, scrap, or accumulation of gravel accidentally scattered during construction or transport that could interfere with recreational activities in the area.
- Ensure appropriate signage and traffic control at the intersection of Rue de l'Anse au Foulon and the bike path.

5.2.8. Port Activities and Use of the Anse au Foulon Area

Access to the construction site

- Ensure safe access to the construction site from Boulevard Champlain during periods of heavy traffic, including, if necessary, by deploying flaggers during peak hours (construction phase).
- Demarcate the construction zone using construction fencing and clearly mark the area to prevent public access (construction phase).
- Identify in advance any traffic constraints within the port area resulting from construction activities, communicate this information, and coordinate any necessary measures with port operations, as needed (construction phase).

5.2.9. Land and Resource Use by First Nations

Communication

- Contribute to existing information-sharing, consultation, and collaboration mechanisms between the QPA and First Nations.
- Make information about the project and its impact studies available to First Nations upon request.



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5.2.10. Archaeological Potential and Heritage

Protocol for responding to chance discoveries during construction

- Follow the response protocol based on guidelines from the Quebec Ministry of Culture and Communications in the event of an accidental discovery during construction, and ensure that the contractor and all site supervisors are familiar with the protocol. The protocol specifically requires that any accidental discovery be reported and that work at the discovery site be suspended until a full assessment of the site has been conducted.
- Report any accidental discoveries made during construction to the Wendat Nation.
- The Project Initiator must prevent and mitigate negative environmental effects, maintain mitigation measures in good working order, verify their effectiveness, and submit monitoring and follow-up reports to the QPA at the end of each of the three construction phases (as specified in Table 3.1 of the EIA).

5.3 Measures and Conditions for Construction (Infrastructure)

- Provide the plans and specifications for the infrastructure to be constructed, signed and sealed by an engineer who is a member of the OIQ;
- Conduct a survey of underground utilities prior to the start of construction;
- Document any modifications to existing infrastructure and submit the information to the QPA;
- Supervise the work throughout the three construction phases and submit reports to the QPA;
- Provide as-built drawings (TQC) upon completion of construction work.

5.4 Permits and Authorizations

- The Project Initiator remains responsible for obtaining and maintaining all required permits, authorizations, licenses, insurances, approvals, and consents, under applicable laws and regulations.

5.5 Incidents, Non-Compliances, and Environmental Officer

- Any incident, workplace accident, release, incidental discovery, complaint, non-compliance, failure of a control measure, or unforeseen effect must be reported immediately to the project manager at the QPA and to the Harbour Master's Office at 418-648-3556, as well as to the competent authorities when required. The Project Initiator must immediately secure the site, mitigate the effects, correct the situation, and submit a written report to the QPA detailing the facts, causes, actions taken, and preventive measures.
- The Project Initiator must designate a competent person who is present or reachable during the work and who has the necessary authority to ensure compliance with environmental requirements and to work to be stopped when a situation poses a risk of non-compliance or significant adverse environmental effects.

5.6 Occupational Health and Safety

- The Project Initiator must ensure that the contractor carries out the Project in accordance with applicable federal and provincial occupational health and safety laws and regulations, as well as the requirements of the Québec Port Authority (QPA).
- A notice of project commencement must be submitted to the CNESST prior to the start of work. The QPA and the relevant regulatory authorities may access the job site at any time.
- A Project-specific prevention program must be implemented and submitted to the QPA before work begins.
- Any incident, accident, or near-miss must be reported immediately to the Harbor Master's Office and documented in a written report submitted to the QPA.



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5.7 Special Conditions

Due to known and documented noise issues associated with certain equipment currently operated by P&H that affects noise levels in the surrounding area, the QPA required the implementation of acoustic mitigation measures for 23 separate noise sources.

On September 3, 2026, a document prepared and signed by qualified, independent experts in acoustics and vibrations (Soft dB) confirmed that the required measures had been implemented to their satisfaction.

With respect to this equipment, the QPA requires P&H to comply with the following conditions:

- Ensure that the acoustic treatments are maintained in good condition;
- Conduct inspections by qualified experts, at its own expense, where the QPA has reasonable grounds to believe that the effectiveness of the acoustic treatments has deteriorated;
- Collaborate with the QPA in updating the noise environment study for the Anse au Foulon area, including an assessment of the noise attenuation achieved for the sources targeted by the acoustic treatments and the establishment of a new baseline following the construction and commissioning of the new silos.

5.8 Coordination of Work

Throughout the construction phase, P&H must coordinate with QPA teams regarding the use of the construction zones identifies in Figure 3.3 of the EIA. Certain zones may be used on an ad hoc basis by the QPA for operational purposes, particularly for snow management. The QPA will notify the Project Initiator of any potential conflicts of use.

In addition, several other construction projects or activities may be carried out in the Anse au Foulon area concurrently at the same time as the construction of the two new silos. Accordingly, the Project Initiator is responsible for maintaining ongoing coordination with the QPA to avoid any potential conflicts.

In light of these other potential projects (e.g., the reconstruction of wharfs 104 through 106, scheduled to begin in June 2027), the QPA may issue specific requests or communicate additional requirements as the Project progresses. The Project Initiator must maintain ongoing collaboration with the QPA and implement all reasonable measures to avoid conflicts and minimize cumulative effects on the environment and nearby residents. In turn, the QPA will require its teams and other port partners to provide P&H with all relevant information necessary to ensure effective coordination of the work.

Any additional requirements arising from the implementation of concurrent projects must be reasonable, project-related, and developed in consultation with P&H.

6. Documents Forming an Integral Part of the Notice of Decision

In the event of a discrepancy, the requirement that provides the greatest protection for the environment and communities shall apply, unless otherwise specified in writing by the QPA.

- Norda Stelo. 2026. Grain Terminal Optimization. Environmental Impact Assessment. Parrish & Heimbecker, LTD. Ref. No.: 126880.001. File Ref.: 00
- Letter from Soft dB Inc. dated September 3, 2026. Confirmation of Acoustic Treatment Installation – P&P Facilities, Anse-au-Foulon.
- Englobe, 2025. Construction of Two (2) New Silos at the Parrish & Heimbecker, Limited Grain Terminal Site. Geotechnical Study / Final Report. 10-02506093. 000-0100-GS-R-0001-00. October 7, 2025.



7. Review, Duration, and Scope of the Notice of Decision

The QPA may verify compliance, request any information or corrective action reasonably necessary, modify or add mitigation or monitoring measures when justified by new information, a change to the Project, an unforeseen effect, or a legal requirement, and order the full or partial suspension of work until compliance is restored. This Notice of Decision takes effect on the date of signature and ceases to be effective on September 30, 2027, if work has not commenced by that date, unless extended in writing by the QPA. The QPA's failure to exercise any right does not constitute a waiver of that right. If any provision of this Notice of Decision is invalid or unenforceable, the remaining provisions remain in full force and effect. This Notice of Decision is binding on the Project Initiator and its agents, contractors, subcontractors, assignees, and authorized successors.

8. Publication

Notice of Intent—public comment period from April 30, 2026, to October 1, 2026; Notice of Decision and mitigation measures posted in accordance with subsection 86(2) of the EIA Act in the Canadian Environmental Impact Assessment Registry on October 1, 2026.

9. Decision issued by the Quebec Port Authority in its capacity as a federal authority within the meaning of the IAA Act



Philippe Charest-Gélinas, Directeur, Environnement
Administration portuaire de Québec

Date : 2026-10-02