Heidelberg Materials

Heidelberg Materials Canada Limited
Northwest Region
8955 Shaughnessy Street
Vancouver, BC V6P 3Y7

September 4, 2026

Mr. Byron Vallis
Project Manager
Impact Assessment Agency of Canada
757 West Hastings Street – Suite 201A
Vancouver, BC V6C 3M2

Re: Delta Grinding Facility Project – Request for Withdrawal from the Environmental Assessment Process

Dear Mr. Vallis:

On behalf of Heidelberg Materials Canada Limited (Heidelberg), I am writing to advise the Impact Assessment Agency of Canada (Agency) that Heidelberg has formally requested the withdrawal of the Delta Grinding Facility (DGF) Project from the British Columbia environmental assessment process, pursuant to the Environmental Assessment Office's Policy for the Termination or Withdrawal of an Assessment. As the DGF Project was also subject to the Canadian Environmental Assessment Act, 2012 (CEAA 2012) and was being reviewed under a substituted assessment process, this letter serves as formal notification to the Impact Assessment Agency of Canada of Heidelberg's decision to withdraw the project.

Following the project's assessment pause announced in May 2025, Heidelberg completed a strategic review of the DGF project and its role in the company's long-term business and sustainability objectives.

As a result of that review, Heidelberg has determined that it will not proceed with the DGF project and therefore wishes to withdraw the project from the environmental assessment process. This decision reflects a combination of factors, including changes in market conditions, evolving business priorities, project economics, and the reassessment of alternative approaches to achieving Heidelberg's decarbonization and sustainability objectives. The reasons outlined in Heidelberg's May 2025 correspondence regarding the assessment pause, including assessment timelines, market conditions, assessment costs, and cumulative effects assessment considerations, remain relevant and informed Heidelberg's decision not to proceed with the project.

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While Heidelberg will not proceed with the DGF project, the company remains committed to advancing sustainability initiatives and reducing greenhouse gas emissions in British Columbia. Any future project proposals would be considered independently and subject to applicable regulatory requirements.

Heidelberg sincerely appreciates the significant time, effort, and support provided by the Agency for this project throughout the assessment process. Consistent with EAO policy, Heidelberg has notified participating and notification Indigenous Nations who will inform the Technical Advisory Committee members of this decision.

Yours truly,

<Original signed by>

Sophie Mullen, MSc.
Project Manager, Delta Grinding Facility

Heidelberg Materials Canada Limited – Northwest Region

cc: BC Environmental Assessment Office (EAO) – Claire Rosalynde Gough